Thank you for allowing me to participate in your survey. As you know, I generally do not participate in surveys primarily because of their inherent one way nature of communication and second because my first step in addressing any problem is to clearly identify that problem That being said and understood, this represents an excellent opportunity for your members to have a better understanding of me, how I think and why I represent the best option for Grand Island in November.

Of all the questions and surveys, dialogues and discussions, that I have had regarding Grand Island, I am very encouraged to see that your group understands the problem. Your letter both opens and closes identifying is the candidate going to listen, work with and represent your homeowners? That is the root, which if addressed will directly presnt more favorable outcomes on any issues presented. What we decide to do or not do today will not only impact us today and tomorrow, but can have a lasting impact on future generations. Choose wisely.

I am not a party ideolog but in order to address some of those types of things, I tried to start a non-partisan party that was focused entirely on what is best for Grand Island. I was told that my filing request came too late.

I have tried to stress the root cause of the Towns problems. In my opinion we are not doing our job as well as we could be doing our job. In my opinion the 3 priorities for town government are:

- 1. Representation of its people and facilitate community success
- 2. Protection of its people which includes
  - a. Health
  - b. Safety
  - c. Security
- 3. Stewardship of the taxpayer dollar.

State County, as well as other organizations should be addressed collectively by the Town Council as the collective voice of the people. Not only has govt. failed the people in this area, but it has become an item of extreme frustration for me to watch the various levels and organizations, point fingers, pass the buck, and make excuses why the shareholders issues are not being addressed. I am running because, I am hoping that others share in my frustration of everyone making excuses, instead of everyone working together to make a way.

Again, like the first question, the second question regarding long road, involves clearly identifying the problem, assigning roles and responsibilities (both internally and externally) and holding all parties accountable for their actions or inactions.

As you may or may not know, regarding traffic safety, I am working as a private citizen to adequately address our latest Island traffic fatality. In risk mgt. you will find that few safety fatalities happen in a vacuum. It is often the neglect of several factors that accumulate over time. So while West River traffic safety may not appear to be important to some, I see it on a continuum that is not going to end well if left unaddressed.

Finally, the re-assessment. In NY State, the assessment does not drive the budget. The budget drives the assessment. So, the council being responsible for the budget has a large impact on our assessment.

As a representative govt. I believe that it is not only the towns duty, but responsibility to advocate for its citizens and hold other levels of government accountable for the betterment of the community. The additional aspect of state involvement that was not directly mentioned, but could be viewed as an extension of some of the questions that were asked, is the role (negative or positive) of E-Z Pass and the Thruway.

## In summary:

- 1. It should be clear that as minimum I would bring a different perspective.
- 2. Improve trust through transparency and proven approaches (not necessarily quick and easy approaches)
- Clarify roles and responsibilities but utilize all available resources in collaboration as opposed to multiple approaches at the same time (focus, improved efficiency)
- 4. Identify clear end points. SMART GOALS
  - a. SPECIFIC
  - b. MEASURABLE
  - c. RELEVANT
  - d. TIMELY

I look forward to your support in November and 4 years of continued success serving as your Grand Island Town Council Member.

Wayne M. West